Establishing Maximo for Effective Planning & Scheduling

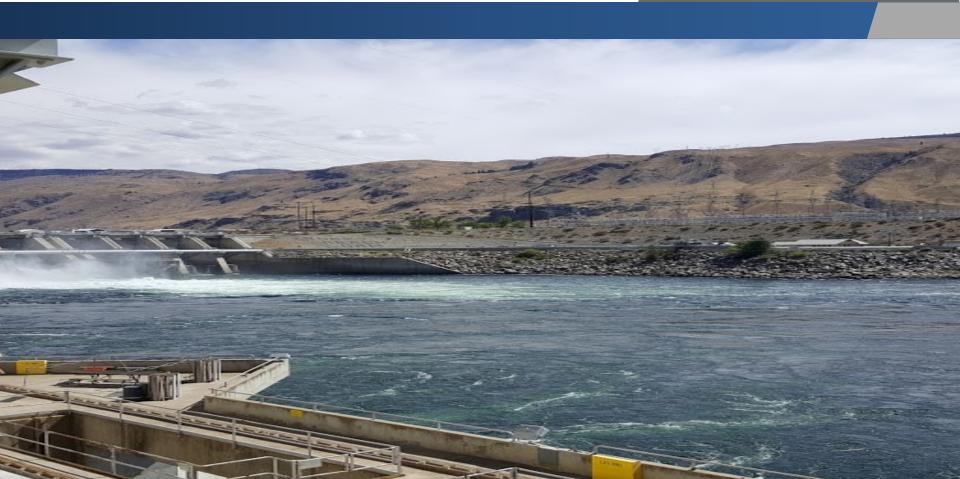
Fundamental Data Considerations





Presented by: Jason Smith Mark Wolfgram **Pacific Northwest** Maximo User Group October 14, 2016





Agenda

- About GenesisSolutions
- Components of Effective Asset Management
- Maximo User Expectations
- Maintenance Planning and Scheduling Expectations
- Data Acquisition, Storage, and Retrieval
- Expectations, Goals and Continuous Improvement



GenesisSolutions Overview

COMPANY

- Asset Performance Optimization Service Line
- Enterprise Asset Management Services
- Sustained Growth
- Market Leader

CUSTOMERS

- Pharmaceutical & Biotech
- Oil & Gas
- Power Utility
- Food & Beverage
- Water & Wastewater
- Manufacturing
- Facilities

SERVICES

Fully Integrated Global EAM Services:

- Reliability Services
- Systems & Technology
- Maintenance Strategy & Process

STATISTICS

Headquarters: Ridgefield, CT

Other Offices: Amsterdam, NL

Aberdeen, UK

Operations: US, Canada, Latin America, Europe,

Asia

Personnel: 150 (+)

Revenues: \$25M USD (+)

Customer Repeat Rate: 90% (+)

Customers: 500 (+)







Maximo Implementation Expertise

- •IBM Gold Accreditation Business Partner & Reseller
- Over 80 highly experienced Maximo resources.
- •Most resources with 10-15+ years Maximo implementation experience
- •Many resources with Maximo / MRO Software (20+years) experience
- Over 300 Maximo customers
- •Hundreds of implementations of Maximo







Enterprise Asset Management A Fully Integrated Global EAM Service Provider



Seven Elements of EAM







Successful Maximo Initiatives

- Enable EAM strategies and objectives (Strategic Asset Management Plan)
- Focus the organization's efforts on the priorities such as safety and reliability improvements
- Supports the governance of whole-life investment programs to maintain asset performance
- Provides a data driven decision-making framework to assess asset life performance and costs
- Provides an EAM performance measurement system to ensure operational excellence
- Configured to provide meaningful information to manage assets more effectively





Successful Maximo Initiative - Results

- 1. Asset Availability Improvement
- 2. Capital Spending Reduction
- 3. Asset Failure Rate Reduction
- 4. Improved Production Schedule Attainment Rate
- 5. Reduction in Unplanned Events / Outages
- 6. External Labor Cost Reduction
- 7. Internal Labor Efficiency Improvement
- 8. Health, Safety, Environmental Risk Reduction
- 9. Quality Compliance Improvement
- 10. Repair Parts Cost Reduction
- 11. Inventory Carrying Cost Reduction
- 12. Morale, Teamwork Improvement
- 13. Operator / Technician Skills and Knowledge Improvement







Maintenance Workflow Basics:







Benefits of Planning & Scheduling

- Increased Technician efficiency 30% 40%
- Reduced Maintenance Overtime 50% 80%
- Reduced cost of Work Order Execution 20% 60%
- Increased Asset availability for Production
- Reduced Cost and Dependence on Maintenance Parts Inventory
- Enable Reliability Analysis and Improvement





Expectation: Reducing Wasted Time

Labor Productivity Reduced:

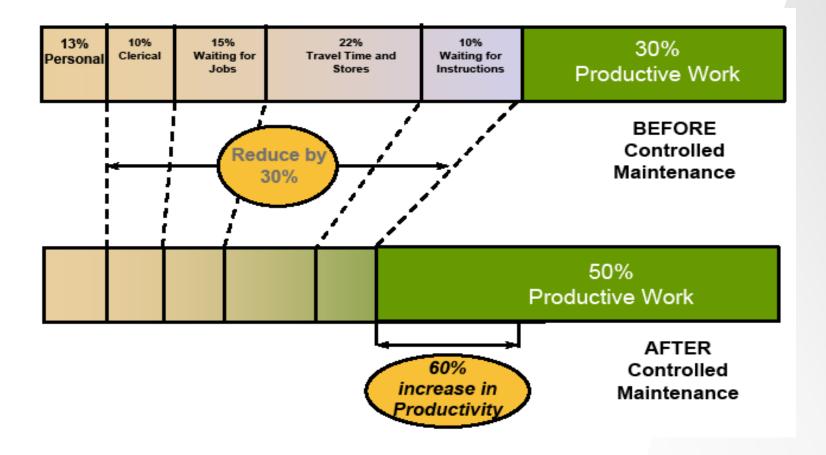
- Waiting for instructions
- Excess transit time
- Checking out the job scope
- Multiple trips to stores
- Unexpected special tools or permits
- Waiting for access to work site
- Coordinating work with other crafts and contractors

Stores - Materials:

- Waiting for Materials
- Materials out of stock
- Travel time to obtain materials
- ☐ Time to move materials to job site
- Time to find substitute materials
- Creation of Requisitions/Purchase Orders
- Wrong materials planned, ordered, or delivered



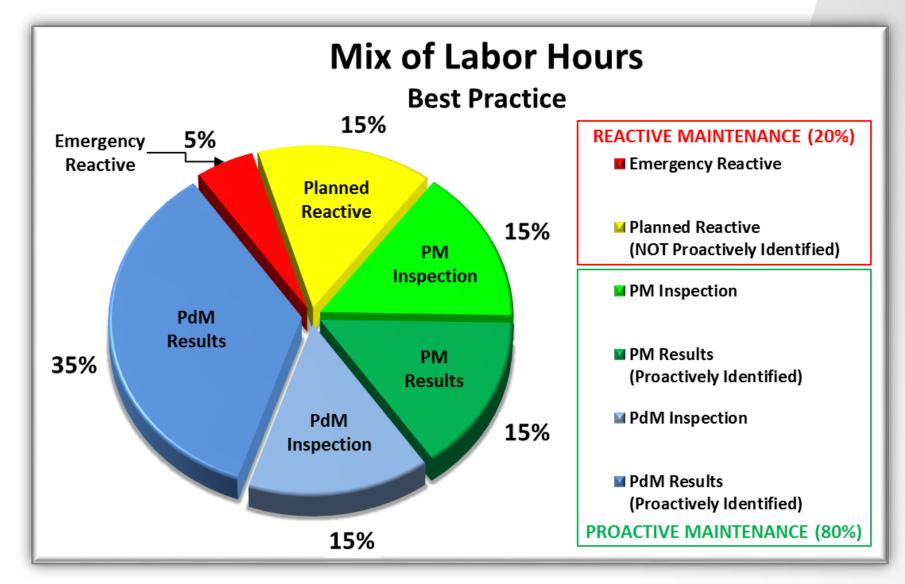
Planning and Scheduling Productivity Improvement







Best Practice Maintenance Labor Hour Mix









Keys for Effective Planning and Scheduling

Asset Data Standards Fundamentals

- Standard Asset Definition Development
- Asset/Location Hierarchy

Asset Data Standards Equipment

- Master Equipment Record Development
- Comprehensive Asset Attribute Data

Work Order Data Standards

- WO Type
- WO Required Fields
- WO Lifecycle (Status) Tracking

Roles and Responsibilities

- Job Plan Development, Approval
- Work Order Scheduling, Execution
- Quality Check, Documentation

Measurements and Improvement Opportunities

- KPI data sources, verification
- Reporting responsibilities
- Improvement implementation





Master Equipment List Development

A Master Equipment List (MEL) is a comprehensive list of maintainable assets within a facility or operation that require Life Cycle Cost Tracking and play a role in the functionality of that facility or operation.

Important concepts pertaining to a Master Asset List:

- Asset Naming and Numbering Convention
- Asset OEM Information
- Asset Classification or Type
- Operations & Maintenance Manuals

- Asset Tagging
- Facility Physical Layout Drawings
- Bill of Materials
- Critical Spare Parts Identification







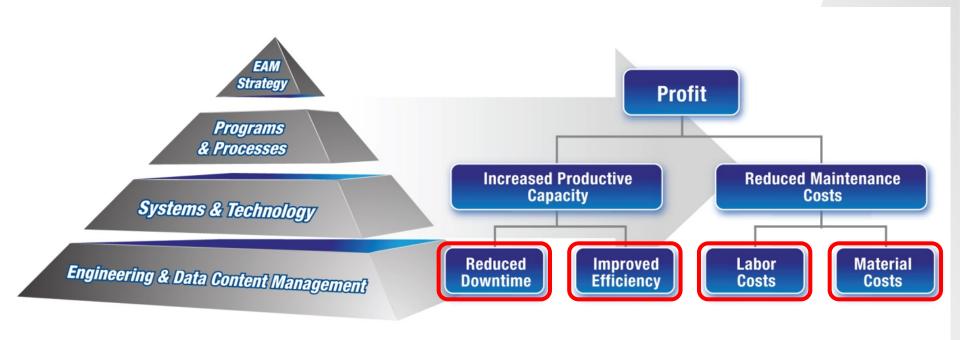
Long Term Strategic Planning & Scheduling

- Not about Labor, but the Equipment
- Not Technicians working harder, making the equipment work harder
- Focus on Reliability, Reduced unplanned Outages
- Increased Asset availability
- Improved predictability of Maintenance Parts
- Data elements should reflect information to improve





Maintenance Strategy Impact on the Bottom Line







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